

Wachusett Regional School District



FY22 Budget Presentation – February 23, 2021 Town of Princeton

All Financial Data is Draft Subject to Change by March 15, 2021

MISSION STATEMENT

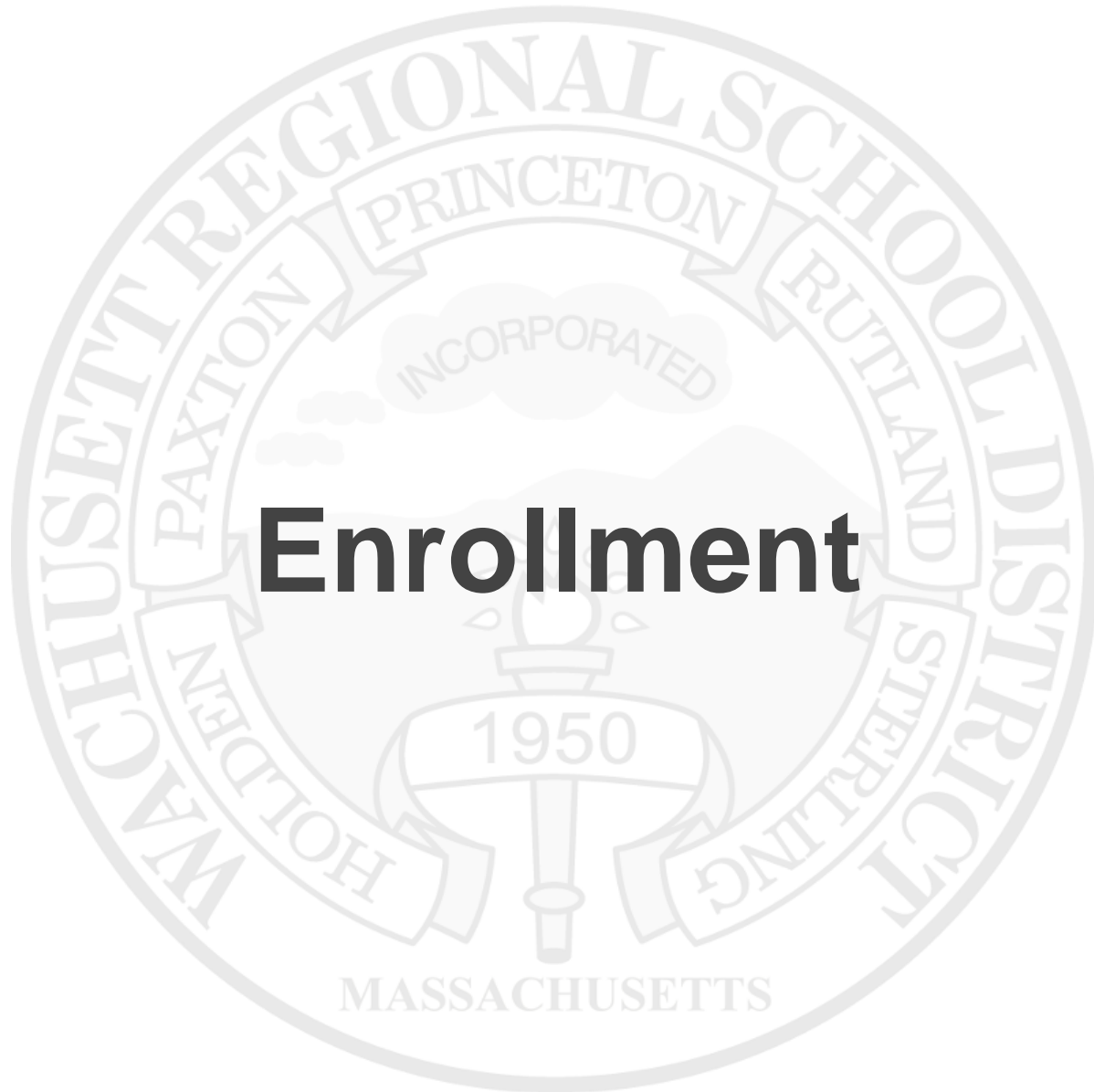
The WRSD seeks to ensure meaningful student growth and promote social emotional well-being in a safe and nurturing environment. We will integrate the talent, experience, and knowledge of all members of our community to develop lifelong learners, equipped to think critically in an ever-changing, global society.

WRSD Strategic Plan

- **Domain 1:** Leadership, Governance, and Communication
- **Domain 2:** Aligned Curriculum
- **Domain 3:** Effective Instruction
- **Domain 4:** Professional Development & Structures for Collaboration
- **Domain 5:** Students' Social, Emotional, and Health Needs

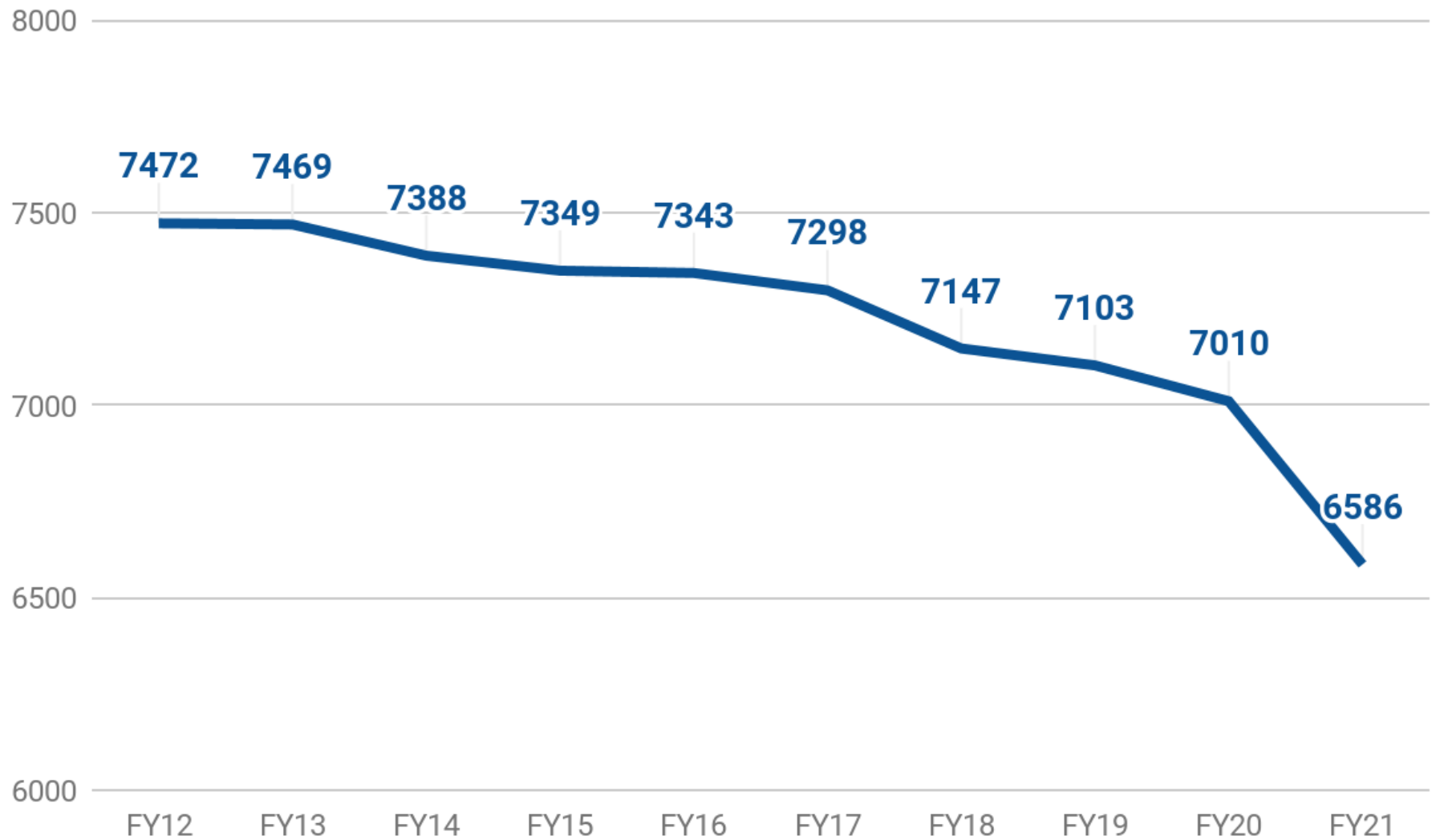
AGENDA

- Enrollment
- Budget Overview
- Salaries & Benefits
- Instruction & Operations
- Fixed Costs
- Total Budget
- Revenues
- Budget Calendar



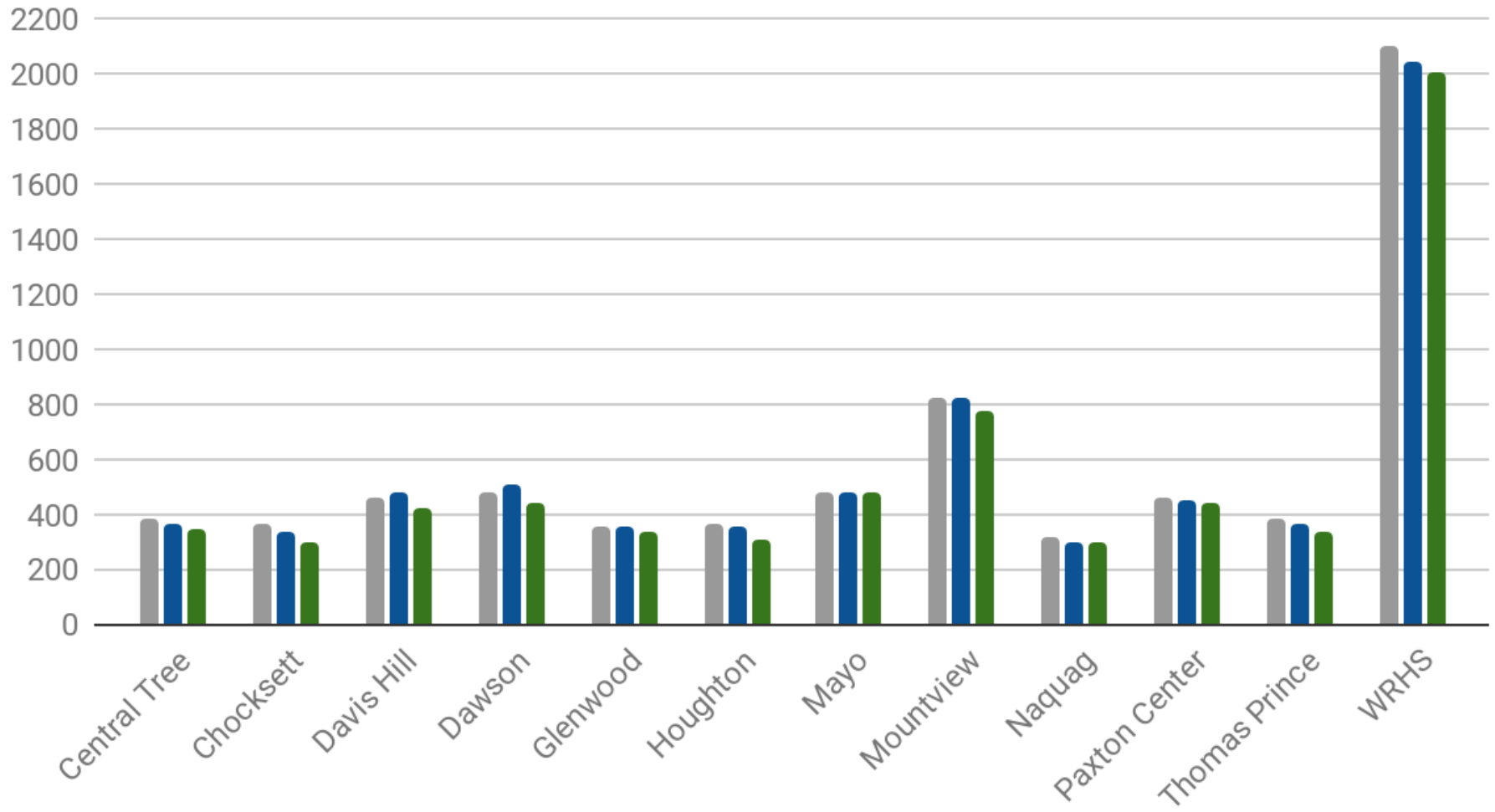
Enrollment

HISTORICAL DISTRICT ENROLLMENT



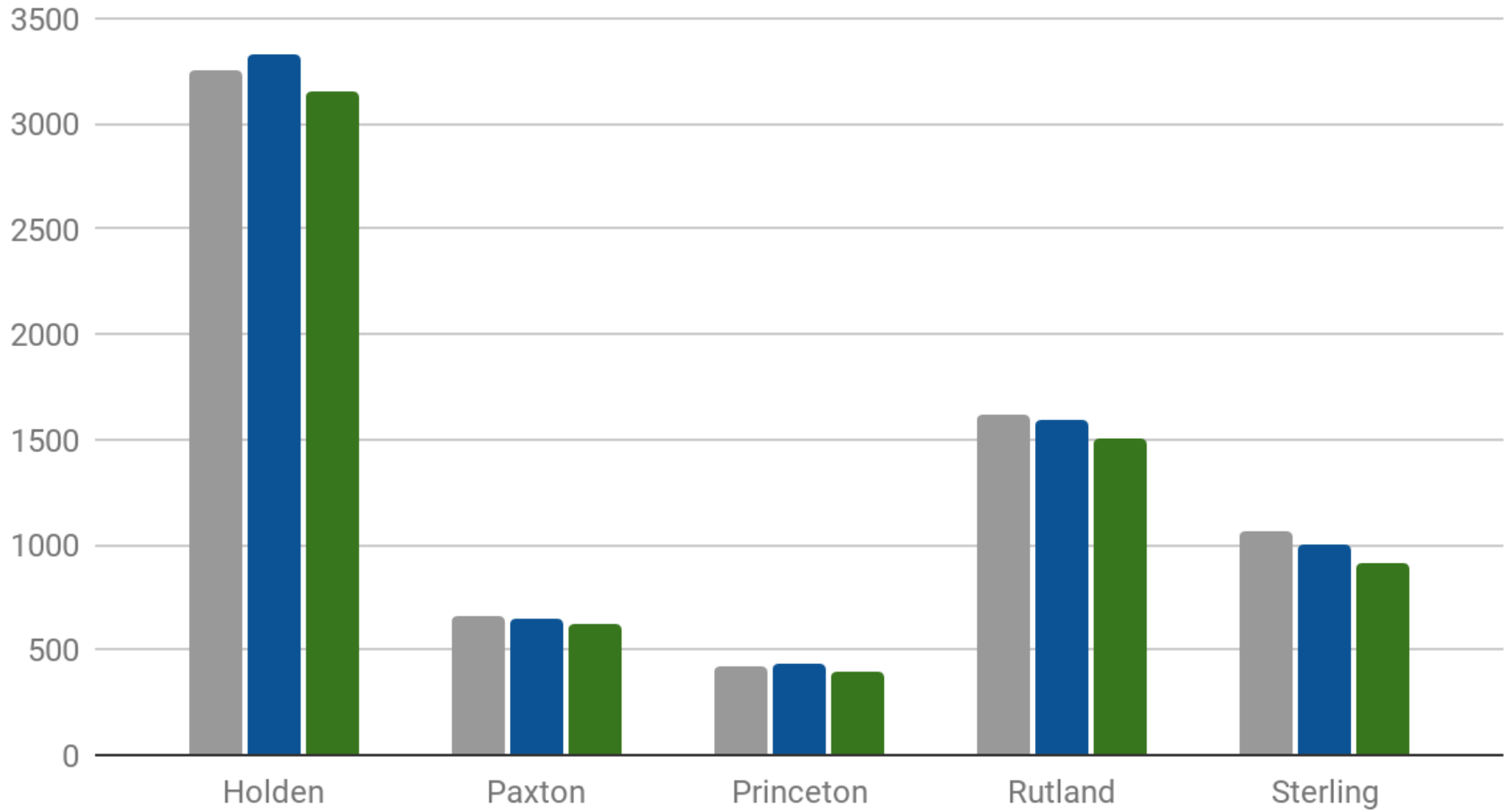
ENROLLMENT BY SCHOOL

FY19 FY20 FY21



ENROLLMENT BY TOWN

FY19 FY20 FY21



DISTRICT ENROLLMENT SHARE

Overall District	Oct. 2019		Oct. 2020		Enrollment Change	
Town	Count	Percentage	Count	Percentage	Count	Percentage
Holden	3,335	47.62%	3,153	47.87%	-182	-5.46%
Paxton	646	9.22%	621	9.43%	-25	-3.87%
Princeton	428	6.11%	399	6.06%	-29	-6.78%
Rutland	1,589	22.69%	1,505	22.85%	-84	-5.29%
Sterling	1,005	14.35%	908	13.79%	-97	-9.65%
Total	7,003	100.00%	6,586	100.00%	-417	-5.95%

HIGH SCHOOL ENROLLMENT SHARE

High School	Oct. 2019		Oct. 2020		Enrollment Change	
Town	Count	Percentage	Count	Percentage	Count	Percentage
Holden	920	44.66%	935	46.68%	15	1.63%
Paxton	201	9.76%	196	9.79%	-5	-2.49%
Princeton	130	6.31%	114	5.69%	-16	-12.31%
Rutland	497	24.13%	481	24.01%	-16	-3.22%
Sterling	312	15.15%	277	13.83%	-35	-11.22%
Total	2,060	100.00%	2,003	100.00%	-57	-2.77%

Budget Overview



BUDGET PRIORITIES

- **Domain 1**
 - Continued budget transparency via line-item budget
- **Domain 2**
 - Literacy Program Adoption - Grades 3 and 4
 - Math and Science Textbook Renewals
- **Domain 3**
 - Technology (Support of 6-12 1:1 Chromebooks, Elementary carts, staff training)
 - Textbook/Program Adoption - Years 3 and 4
- **Domain 4**
 - Continued staff training on using technology to support student learning, SEL support, and using data to better support and monitor student learning
- **Domain 5**
 - Continued support of INTERFACE referral service for students and community members all five towns
 - Panorama Education Student Success and SEL Survey tools

BUDGET REALITIES

- Because of the uncertainty associated with the COVID-19 pandemic, the FY22 Budget was created to support In-person, Hybrid and/or Remote learning models in the next school year.
- This includes funds dedicated towards:
 - PPE
 - Technology to support in-person and remote learning
 - Applications that support remote student learning
 - Building substitutes
 - Continued training of staff

BUDGET BREAKDOWN BY APPROPRIATION

Appropriation	FY21 Budget	FY22 Proposed	\$ Diff +/-(-)	% Diff
Salaries & Stipends	\$65,182,485	\$66,943,524	\$1,761,039	2.70%
Benefits & Insurance	\$16,047,813	\$17,674,696	\$1,626,883	10.14%
Instructional Support	\$3,489,855	\$3,324,986	(\$164,869)	-4.72%
Operations & Maintenance	\$3,738,231	\$3,932,121	\$193,890	5.19%
Pupil Services	\$52,758	\$52,758	\$0	0.00%
Special Ed Tuitions	\$2,770,000	\$2,836,780	\$66,780	2.41%
Other Operating Costs	\$1,176,810	\$1,732,282	\$555,472	47.20%
Transportation	\$7,241,701	\$7,215,504	(\$26,197)	-0.36%
Debt Service	\$2,415,731	\$2,301,900	(\$113,831)	-4.71%
Total General Fund	\$102,115,384	\$106,014,551	\$3,899,167	3.82%

The seal of the Wachusett Regional School District is a circular emblem. The outer ring contains the text "WACHUSETT REGIONAL SCHOOL DISTRICT" at the top and "MASSACHUSETTS" at the bottom. Inside the ring, a banner reads "PRINCETON" and another reads "RUTLAND". Below these, a cloud contains the word "INCORPORATED". In the center is a shield with a mountain range and a torch. A banner across the shield displays the year "1950".

Salaries & Benefits

SALARIES & STIPENDS

FY21 Budget	FY22 Proposed	\$ Diff vs LY	% Diff
\$65,182,485	\$66,943,524	\$1,761,039	2.70%

- Reflect contractual obligations and negotiations
- Possible New Positions
 - FY21 New Hires
 - SPED, Nurse, Elementary Guidance, Tech Integration, Building Subs, Naquag A.P., Custodial
 - FY21 Not Hired
 - Additional Mountview Teachers
 - FY21 Tiered Reductions
 - Curric. Supervisor, Classroom Teachers, Clerical
 - FY22 Staffing Plan - to be updated
 - Dir. Vocation, ESL Teacher, Assist. Bus Director, Classroom Teachers to reduce class sizes

BENEFITS & INSURANCE

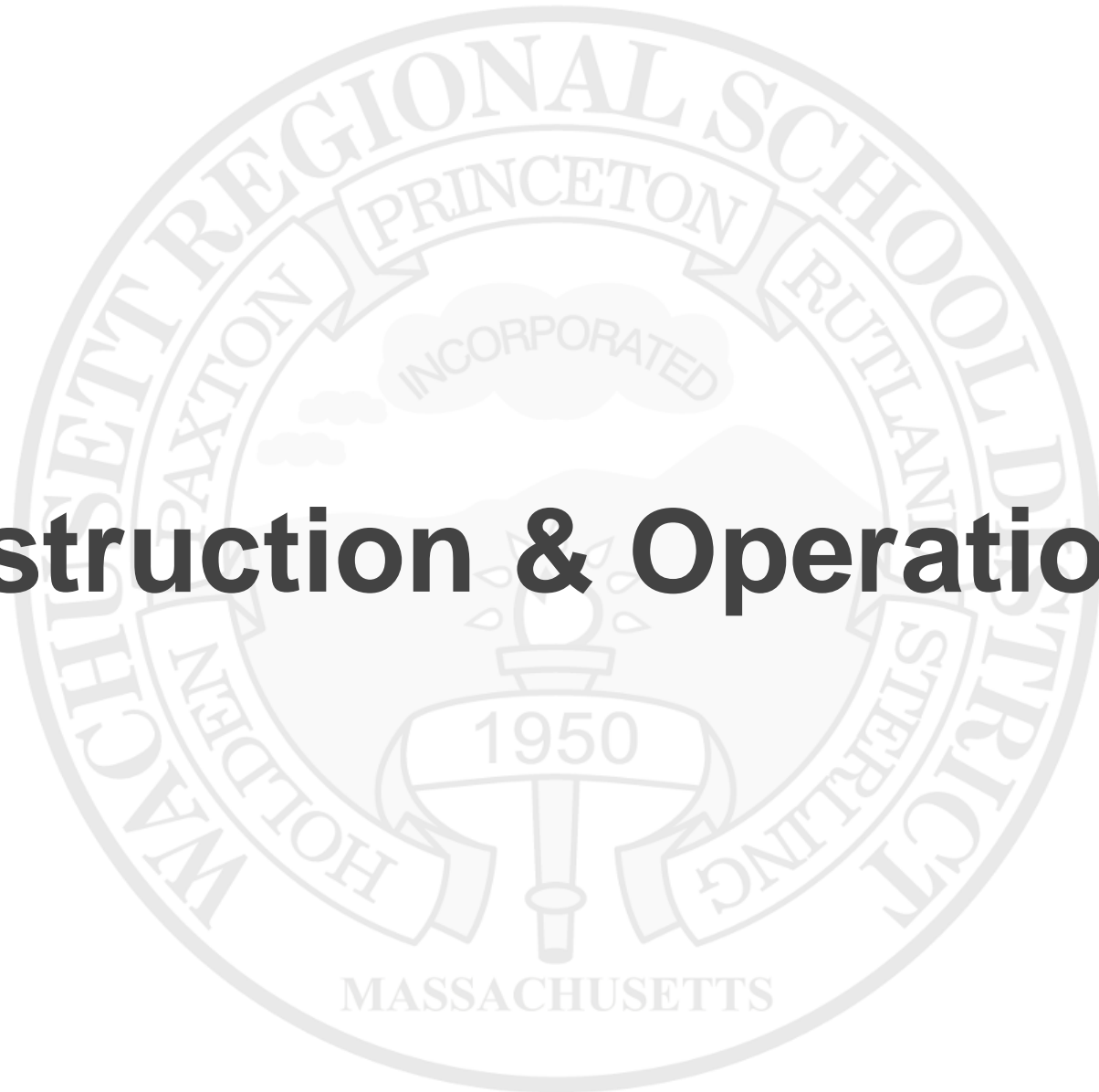
FY21 Budget	FY22 Proposed	\$ Diff vs LY	% Diff
\$16,047,813	\$17,674,696	\$1,626,883	10.14%

- Health Insurance estimated to increase 9.5%
- Worcester County Retirement Assessment reflects a 15% increase

TOTAL SALARIES & BENEFITS

Appropriation	FY21 Budget	FY22 Proposed	\$ Diff vs LY	% Diff
Salaries & Stipends	\$65,182,485	\$66,943,524	\$1,761,039	2.70%
Benefits & Insurance	\$16,047,813	\$17,674,696	\$1,626,883	10.14%
Total	\$81,230,298	\$84,618,220	\$3,387,922	4.17%

Instruction & Operations



INSTRUCTIONAL SUPPORT

FY21 Budget	FY22 Proposed	\$ Diff vs LY	% Diff
\$3,489,855	\$3,324,986	(\$164,869)	-4.72%

- Technology
 - Continued support of the 1:1 program for grades 6-12
 - Increased access to technology in grades 1-5
 - Continued support of newly-added software and apps
 - Bandwidth increases district-wide
- Years 3 and 4 of Textbook Plan and Early Literacy Program

OPERATIONS & MAINTENANCE

FY21 Budget	FY22 Proposed	\$ Diff vs LY	% Diff
\$3,738,231	\$3,932,121	\$193,890	5.19%

- Maintenance: Continue minor and major repairs
- Grounds: Town Maintenance Agreements
- Utility Services: Electricity, Water, Sewer: 5%

PUPIL SERVICES

FY21 Budget	FY22 Proposed	\$ Diff vs LY	% Diff
\$52,758	\$52,758	\$0	0.00%

- Funds used to support Health Offices

SPECIAL ED TUITIONS

FY21 Budget	FY22 Proposed	\$ Diff vs LY	% Diff
\$2,770,000	\$2,836,780	\$66,780	2.41%

- Tuition charges for out-of-district placements in specialized programs
- Utilize Special Education Circuit Breaker and Federal Grant funds to reduce costs to General Fund

TOTAL INSTRUCTION & OPERATIONS

Appropriation	FY21 Budget	FY22 Proposed	\$ Diff vs LY	% Diff
Instructional Support	\$3,489,855	\$3,324,986	(\$164,869)	-4.72%
Operations Maintenance	\$3,738,231	\$3,932,121	\$193,890	5.19%
Pupil Services	\$52,758	\$52,758	\$0	0.00%
SPED Tuition	\$2,770,000	\$2,836,780	\$66,780	2.41%
Total	\$10,050,844	\$10,146,645	\$95,801	0.95%



OTHER OPERATING COSTS

FY21 Budget	FY22 Proposed	\$ Diff vs LY	% Diff
\$1,176,810	\$1,732,282	\$555,472	47.20%

- School Choice and Charter School reflect most recent tuition-out charges per FY22 Cherry Sheet

TRANSPORTATION

FY21 Budget	FY22 Proposed	\$ Diff vs LY	% Diff
\$7,241,701	\$7,215,504	(\$26,197)	-0.36%

- Regular Ed Transportation: FY22 will be the third year of new three-year contract
- Special Ed In-District and Out-of-District Transportation: Projected increase in these lines is 3.0%.

DEBT SERVICE

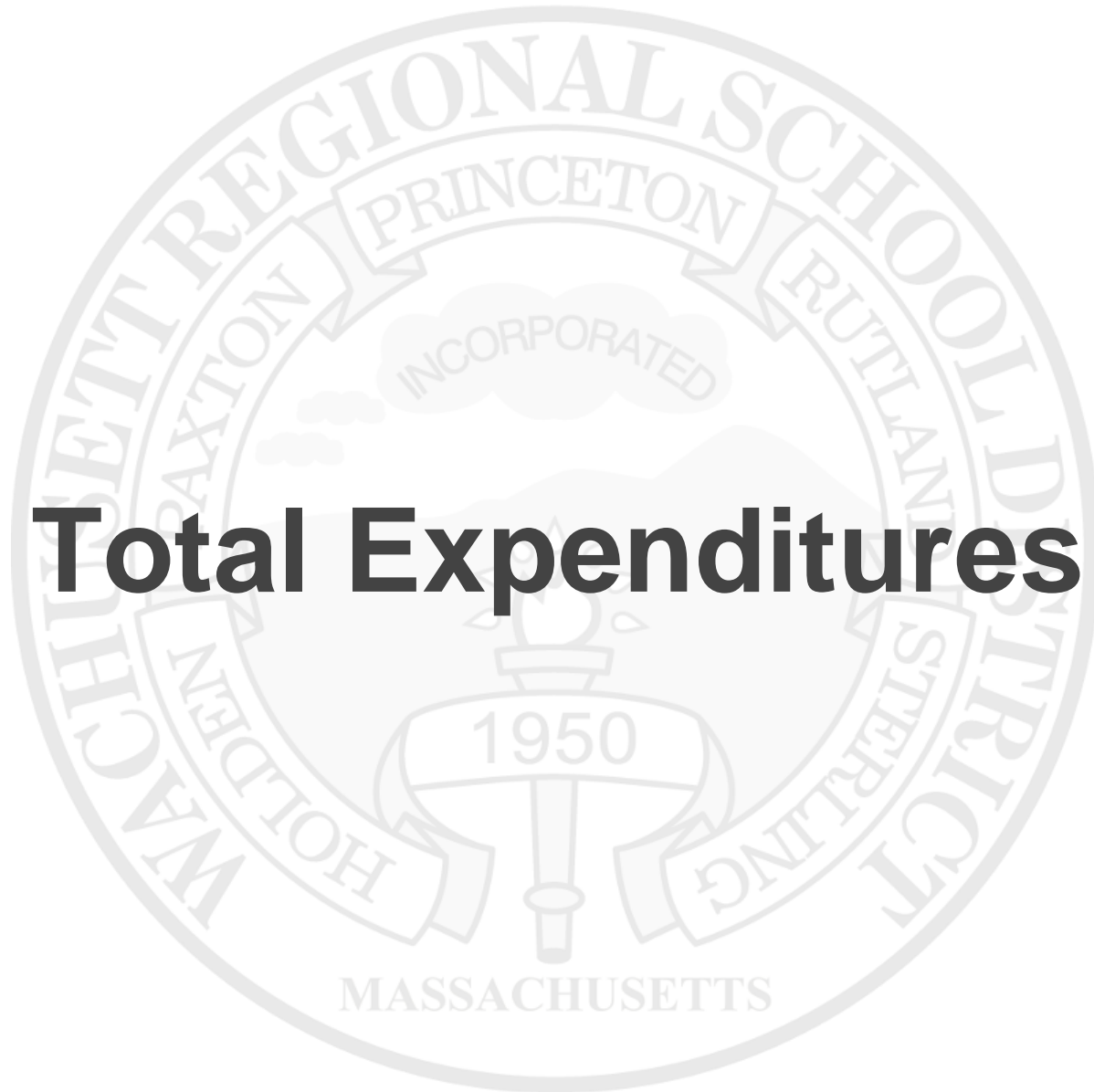
FY21 Budget	FY22 Proposed	\$ Diff vs LY	% Diff
\$2,415,731	\$2,301,900	(\$113,831)	-4.71%

- This reflects two high school bonds refinanced at a lower rate and also a faster pay-off.

TOTAL FIXED COSTS

Appropriation	FY21 Budget	FY22 Proposed	\$ Diff vs LY	% Diff
Other Operating Costs	\$1,176,810	\$1,732,282	\$555,472	47.20%
Transportation	\$7,241,701	\$7,215,504	(\$26,197)	-0.36%
Debt Service	\$2,415,731	\$2,301,900	(\$113,831)	-4.71%
Total	\$10,834,242	\$11,249,686	\$415,444	3.83%

Total Expenditures

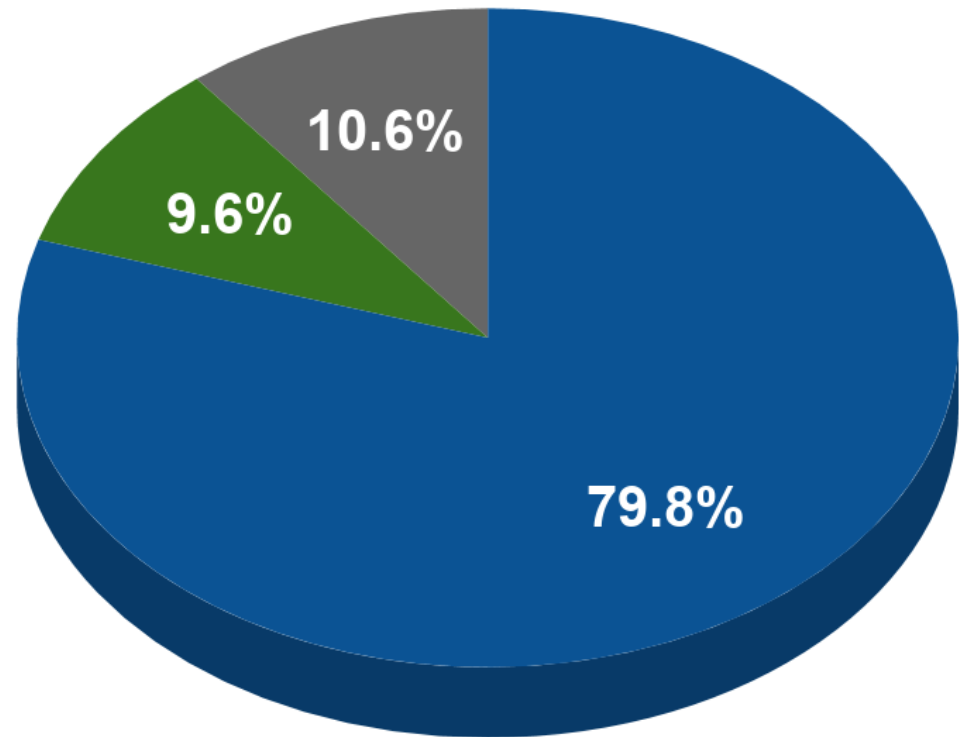


TOTAL EXPENDITURES

Category	FY21 Budget	FY22 Proposed	\$ Diff +/-	% Diff
Salaries & Benefits	\$81,230,298	\$84,618,220	\$3,387,922	4.17%
Instruction & Operations	\$10,050,844	\$10,146,645	\$95,801	0.95%
Fixed Costs	\$10,834,242	\$11,249,686	\$415,444	3.83%
Total	\$102,115,384	\$106,014,551	\$3,899,167	3.82%

BUDGET BREAKDOWN BY CATEGORY

- Salaries & Benefits
- Instruction & Operations
- Fixed Costs



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Debt Service	\$2,415,731	\$2,301,900	(\$113,831)	-4.71%
Total General Fund	\$102,115,384	\$106,014,551	\$3,899,167	3.82%



Revenues

UPDATE ON STATE REVENUES

- Chapter 70: Increase of \$201,840 or 0.68% above final, FY21 State budget numbers
- Charter School Reimbursement: Decrease in revenue of \$117,409 or (54.75%) from final, FY21 State budget numbers
- Regional Transportation: Decrease in revenue of \$789,373 or (32.09%) from final, FY21 State budget numbers
- School Choice: Level Funded @ \$321,155

UPDATE ON LOCAL REVENUES

- Medicaid: Level Funded
- Miscellaneous: Level Funded
- Excess and Deficiency: \$300,000
 - Certified FY20 E&D may be used to offset assessments to towns

TOTAL REVENUES

Revenue Source	FY21 Budget	FY22 Proposed	\$Diff +/-(-)	% Diff +/-(-)
Holden Total	\$31,700,384	\$34,073,855	\$2,373,471	7.49%
Paxton Total	\$6,888,899	\$7,369,732	\$480,833	6.98%
Princeton Total	\$5,173,262	\$5,367,223	\$193,961	3.75%
Rutland Total	\$13,233,423	\$14,195,175	\$961,752	7.27%
Sterling Total	\$11,966,584	\$12,478,927	\$512,343	4.28%
Total Towns	\$68,962,552	\$73,484,912	\$4,522,360	6.56%
Total State Aid	\$32,452,832	\$31,529,639	(\$923,193)	-2.84%
Total Local Revenues	\$700,000	\$1,000,000	\$300,000	42.86%
Total Revenue	\$102,115,384	\$106,014,551	\$3,899,167	3.82%

BUDGET OFFSETS

Source	Amount
FY21 Circuit Breaker (Carry Forward)	\$1,200,000
FY22 Circuit Breaker	\$2,250,000
Transportation Stabilization	\$250,000
FY22 240 Grant (SPED Tuitions)	\$1,400,000
School Choice (Possible Use)	\$250,000
School Lunch	\$150,000
Total Offsets	\$5,500,000

- The district received \$164,004 from the Remote Learning Technology Essentials Grant (Fund Code 118)
 - Partially covered the cost of 1,200 Chromebooks
 - Partially covered the cost of 50 mobile hotspots
- The district received \$176,898 from the Elementary and Secondary Emergency Relief Fund (ESSER) (Fund Code 113)
 - Purchased licenses for Lexia Learning
 - Personal Protective Equipment (PPE)
 - Cleaning supplies

FY21 Grants (Continued)

- The district received \$1,572,300 from the School Reopening Grant (Fund Code 102)
 - Funded the remaining cost of 1200 Chromebooks and 50 hotspots
 - Software and Apps
 - Seesaw learning platform
 - STAR Reading and STAR Math comprehensive assessments
 - Automated science labs
 - Music Software
 - Online textbook subscriptions
 - Technology to support teachers (cameras, mics, hardware, etc.)
 - PPE for all students and staff
 - Included masks for musical instruments
 - Cleaning supplies
 - Bathroom partitions, plexiglass, and overtime to cover HVAC and facility repairs
 - Unemployment costs
 - Cafeteria expenses, including packaging and staff costs
 - Professional development for teachers

567 of the District's employees live in our member towns

- Holden: 255
- Paxton: 45
- **Princeton: 35**
- Rutland: 173
- Sterling: 59

BUDGET CALENDAR

- Governor's Budget - January 2021
- Annual Budget Hearing - By March 8, 2021
- Meetings with town officials - February/March, 2021
- School Committee budget approval - March 15, 2021
- Town Meetings:
 - Holden - May 17, 2021
 - Paxton - May 3, 2021
 - Princeton - May 11, 2021
 - Rutland - May 8, 2021
 - Sterling - May 3, 2021



Thank You